THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

National Intelligence Officers

NFAC #1236-81 6 March 1981

NOTE TO:

Rae Huffstutler

Director, OSR

FROM

Robert M. Gates

NIO/USSR-EE

SUBJECT: Award for

1. At this morning's staff meeting, as you recall, Evan noted that money might be running out for financial rewards to people who have performed significant work. I had not intended to send you this note until later this Spring, but this announcement prompts me to suggest that even now you consider such an award for

2. I honestly believe that the study is one of the most significant analytical successes I have seen in the dozen years I have been with the Agency. While many will point to its limitations, I think the research effort, the remarkable job of synthesizing, and the significant conclusions make it a landmark undertaking. For the important work Jim has done in managing the interoffice project and for the remarkable study which he has written, I strongly urge you to submit his name for a significant financial award.

Robert M. Gates

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